

Golf Tournament 2015

Sunday, 28 June 2015

Sentosa Golf Club,
Tanjong Course



Guest-of-Honour

Mr Gan Kim Yong
Minister for Health

SID

SINGAPORE
INSTITUTE OF
DIRECTORS

Mission

To promote the professional development of directors and corporate leaders and encourage the highest standards of corporate governance and ethical conduct.

Vision

To be the national association advancing the highest level of ethical values, governance, and professional development of directors.

■ Formation

Since its formation in 1998, SID has continued to play a crucial role in the development of good corporate governance practices and the professional education of directors.

■ Membership

With over 2,000 members today, SID is well regarded as the national professional body for company directors serving the local corporate community. Its membership includes prominent individuals from listed companies and professions. Adding to the Institute's influence and strength is the growing number of corporations which have joined the Institute as corporate members.

■ Governing Council

The affairs of SID are directed by a Governing Council comprising of up to 20 reputable corporate leaders and professionals elected from the general membership. A full time secretariat led by the Executive Director is responsible for the day-to-day operations of SID.

■ Research and Thought Leadership

The Institute provides thought leadership on corporate governance and directorship issues in Singapore. It played a key role in drafting the Code of Corporate Governance in 2001 and made substantial contributions to the revised code in 2012.

To encourage best board practices, SID launched the first Singapore Best Managed Board Award and later the Best CEO Award, which are now presented at the annual Singapore Corporate Awards co-organised by SID, the Business Times and the Institute of Singapore Chartered Accountants (ISCA), and supported by the Accounting and Corporate Regulatory Authority (ACRA) and Singapore Exchange Limited (SGX).

SID and the Centre for Governance, Institutions & Organisations (CGIO) of NUS Business School have been appointed by the Monetary Authority of Singapore (MAS) as the Domestic Ranking Body for the ASEAN Corporate Governance Scorecard, an initiative of the Asian Development Bank.

The Institute conducts regular surveys on board matters. Its two major biennial studies on listed companies conducted in alternate years with the support of SGX are the *"Singapore Board of Directors Survey"* and the *"Singapore Directorship Report"*.

SID regularly produces articles and publications of interests to directors and corporate leaders. These include the quarterly *SID Directors' Bulletin* to keep directors abreast of current issues, and *"Boardroom Matters"*, a weekly column in *The Business Times* and *BT Invest*. In addition, the Institute researches and issues *Statements of Good Practice* to guide and inform directors of best practices in areas such as new director appointments, addressing conflicts of interest and directors' fees.

The Institute is currently leading an industry-wide effort to develop a series of corporate governance guides for boards and board committees.

■ Professional Development

SID provides a full range of training programmes for the professional development of its members and to increase the pool of individuals qualified to serve as directors.

SID's professional development curriculum covers a series of formal courses that cater to the continuing development of directors which include:

- For aspiring or new directors: *"So, You Want to be a Director?"* and *"Board and Director Fundamentals"*
- For new or defaulting directors: *"Directors Compliance Programme"*
- For the foundations of directorship: *"Effective Board Leadership"*, *"Listed Company Directors Programme"*, and *"SID-ISCA Directors' Financial Reporting Essentials"*
- For advanced certificate programmes: *"INSEAD International Directors Programme"* and *"SID-SMU Directorship Programme"*
- For chairmen of boards and board committees: *"Chairmen's Conversations"*
- For boards on a custom basis: *"Corporate Governance Updates for Listed Companies"*

In addition, SID organises regular talks, forums and seminars all-year round on current topics of interest to members.

SID holds two major annual forums: the flagship SID Directors' Conference featuring international and local speakers on trends and issues impacting directors and governance, and a year-end Corporate Governance Roundup.

■ Other Programmes

SID regularly organises members' networking events including an annual SID Golf Tournament.

SID's Board Appointment Service seeks to help companies search for suitable director candidates from SID's database of members.

SID's website is being redesigned to be an online hub for corporate governance and directorship matters.

SID participates in international corporate governance forums such as the OECD Asian Roundtable on Corporate Governance and is a member of key international networks such as the Global Network of Director Institutes.

For more information, please visit www.sid.org.sg or contact the Secretariat at (65) 6422 1188.

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Message from SID Chairman



SID has been organising an annual golf tournament since 2001. It has been a major social event for directors and corporate leaders.

This year's event continues to be fully subscribed with the optimal 32 flights. We are grateful to all the sponsors and players who made this possible.

We would like to express our appreciation to SembCorp for its new sponsorship of the Sembcorp Challenge Shield for the best team. We would like to thank Daimler for its continuing Hole-In-One sponsorship and Ball Watch for coming in with a second sponsorship for the Hole-In-One. This means that a golfer who has an eagle on a Par 3 can walk away with either a car or a watch.

Our special thanks to our Guest-of-Honor, Minister Gan Kim Yong, for sharing his Sunday to be on the greens with us.

Finally, let me wish all golfers a wonderful day of golfing and networking.

Willie Cheng
Chairman
Singapore Institute of Directors



Left to right: Ramlee Buang, Chin Chee Choon, Lim Chin Hu, Cecilia Cho, Robin Lee and Raymond Verghese

Golf Tournament Organising Committee:

Chairman : Lim Chin Hu

Secretariat : Joyce Koh

Cecilia Cho

Members : Ramlee Buang

Robin Lee

Terence Chan

Eric Teoh (Tournament Director)

Chin Chee Choon

Raymond Verghese

Acknowledgements

The Organising Committee wishes to thank the following:

- Mr Gan Kim Yong, Minister for Health, for gracing this occasion
- All our sponsors
- Sentosa Golf Club for the use of its course
- The SID Secretariat
- All others who have contributed in one way or another.

The Game

The Competition

The competition shall consist of a single round of 18 holes in accordance with the Rules of Golf approved by the Royal and Ancient Golf Club of St Andrew and the United States Golf Association and the local rules of Sentosa Golf Club (SGC).

The format of play shall be Stableford Points based on the player's handicap calculated using the Double Peoria Handicapping System. There shall be only one division for all participating golfers. The maximum handicap for men shall be 24 and lady golfers 36.

In the event of a tie for any place, the "tied" places will be determined by SGC count-back system.

Players are requested to play without delay. If your score is more than DOUBLE PAR for the hole, please pick up your ball and proceed to the next tee box. Please record your gross score as double par for the hole, eg Par 3 would be 6 and so on.

In the event of inclement weather resulting in the inability of players to continue to play, the competition will be cancelled and prizes may be awarded on a lucky draw basis.

The decisions of the Tournament Director are final.

Double Peoria Handicapping System

Each player shall record his gross score for each hole, with double par minus one [1] as the maximum for any hole.

After the tournament, 12 random holes will be selected. The player's gross scores (maximum double par minus one [1]) for these 12 holes are totalled and then multiplied by 1.5. The resulting number minus 72 [par] is further multiplied by

80 per cent. This will be the player's Double Peoria System handicap for the day. This Double Peoria handicap will then be used to calculate the player's Stableford Points.

Prizes

SembCorp Challenge Shield

The team with the highest Stableford Points (based on first and third best score of each hole).

SID Individual Challenge Trophy

The player with the highest Stableford Points

Hole-in-One Prizes

- Holes 2 and 13 **A Mercedes-Benz E200 ELEGANCE**
Sponsored by *Daimler South East Asia Pte Ltd*
- Holes 5 and 16 **A BALL Engineer Hydrocarbon Magnate Chronograph Watch**
Sponsored by *Ball Watch*

If there is more than one winner, the prize shall be equally shared amongst the winners.

Other terms and conditions are in page 8.

Novelty Prizes:

- Hole 4 Longest Drive (*Sponsored by Luxasia Singapore*)
- Hole 13 Nearest to the Hole
- Hole 17 Nearest to the line

Lucky Draw Prizes:

More than 80 lucky draw prizes from our many sponsors will be given away at dinner. Only those present at the dinner will receive the prizes.

Programme

Afternoon Programme – Golf Game (Tanjong Course)	
11.30am	Registration
11.45am	Buffet lunch (Grand Salon, Clubhouse)
1.00pm	Golfers to gather at the putting green in front of the clubhouse for a group photo
1.30pm	Shotgun tee off Golfers to be at the buggy staging point by 1.15pm ready to proceed to their respective tee boxes
6.00pm	End of game Submission of score cards Shower & change Proceed to dinner (grand salon, clubhouse)
Evening Programme – Dinner & Prize Presentation (Grand Salon, Clubhouse)	
6.30pm	Cocktail reception
7.00pm	Arrival of Guest-of-Honour, Minister Mr Gan Kim Yong, Minister For Health MC starts Welcome address by SID Chairman, Mr Willie Cheng
7.10pm	Dinner commences
7.20pm	Entertainment
7.45pm	Prize presentation Lucky draw Closing remarks by Organising Chairman, Mr Lim Chin Hu
8.15pm	End of event

Food & Beverage Sponsors :

Lunch: Singapore Exchange Limited

Dinner: SAS Institute Private Limited

Beer: Carlsberg Singapore Private Limited

Wine: NTUC Fairprice Co-operative Limited

Hole-In-One Prize

Conditions for Winning the Mercedes-Benz E 200 ELEGANCE



1. There will be an official Ball Marker stationed at each Par 3 hole for which there is a Hole-In-One prize. When you score a Hole-In-One, please identify yourself and provide your particulars to this official. When you have finished the game and returned to the clubhouse, please contact a member of the Organising Committee for the details of claiming the prize.
2. The Hole-In-One must be achieved during a complete round of 18 holes.
3. Players taking part should be age of 21 years old and above to be eligible for the Hole-In-One prize.
4. Players taking part must be residents/citizens of Singapore with a registered address in Singapore to be eligible for the Hole-In-One prize.
5. Players taking part should be amateur golfers with capabilities ranging from USGA Handicap 0 to 24.4 for men and 0 to 36.4 for ladies. The amateur participants' official handicap during the tournament must be correctly declared before the commencement of the tournament and evidenced by current handicap cards issued by the clubs or issuing body recognised by USGA.
6. The players must complete all 18 holes and scorecards must be fully completed, signed by the marker and submitted to the Organising Committee.
7. All equipment must conform to official specifications.
8. If there is more than one winner, then the prize shall be equally shared amongst the winners.

Good luck!



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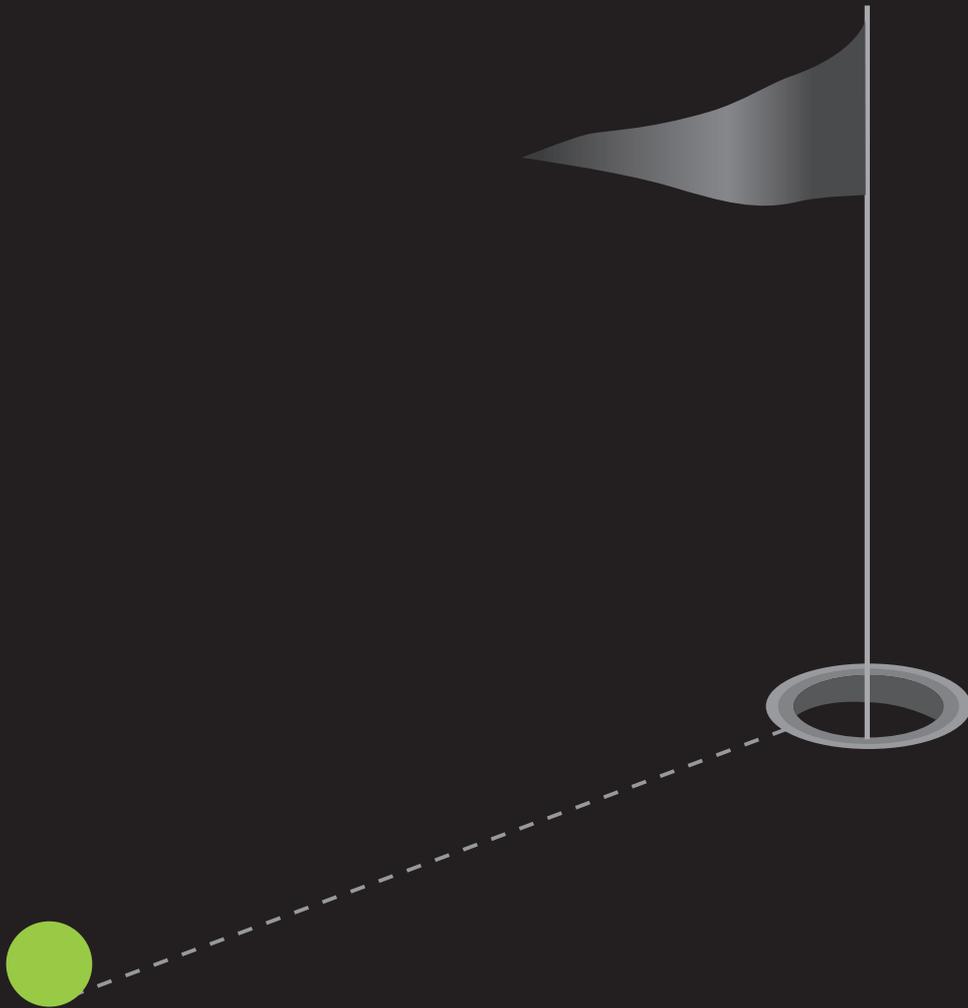
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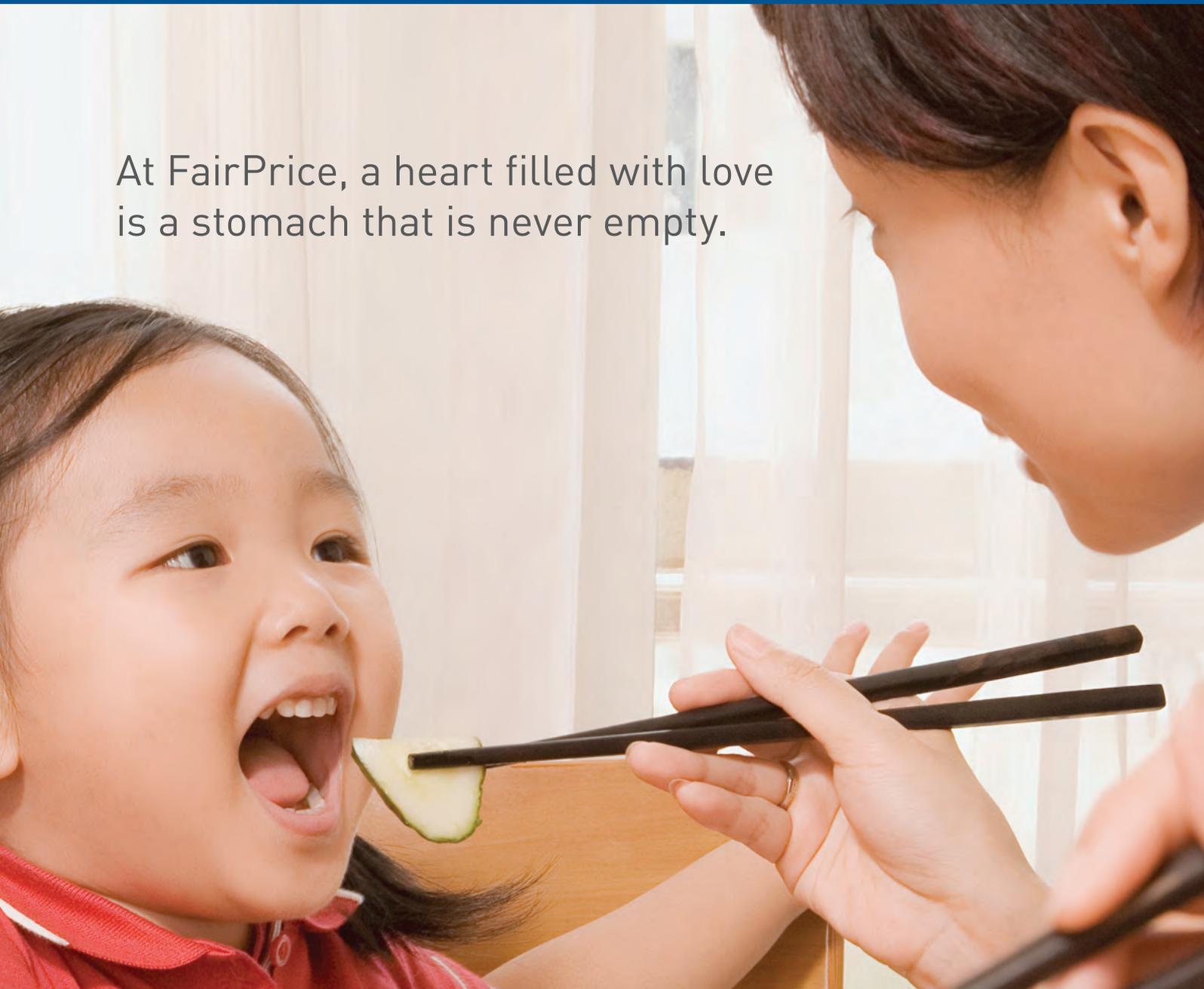
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SID–SMU DIRECTORSHIP PROGRAMME



The first of its kind programme in Singapore with a formal certification process focusing on director training, the programme aims to equip directors with a broad range of knowledge to enable them to contribute meaningfully to boardroom deliberations. The lectures are backed by real-life case studies and provide opportunities for exchange of personal experiences.

The programme is open to all senior executives and board of directors, and is designed to help participants enhance their board level skills and knowledge to lead in challenging times.

Participants who complete Modules 1, 2 and 3 will be awarded the Executives Certificate in Directorship. Upon successful completion of all 6 modules, participants will be awarded the Executives Diploma in Directorship.

MODULE 1

The Role of Directors: Duties, Responsibilities & Legal Obligations
6–8 JUL 2015

MODULE 3

Finance for Directors
26–28 AUG 2015

MODULE 5

Strategic Corporate Social Responsibility and Investor Relations
13–14 AUG 2015

MODULE 2

Assessing Strategic Performance: The Board Level View
13–15 JUL 2015 | 16–18 NOV 2015

MODULE 4

Risk and Crisis Management
JUN 2016 (TBC)

MODULE 3

Effective Succession Planning and Compensation Decisions
7–8 SEP 2015

“

A board must be collectively confident and steadfast regardless of the company's situation. The structural tools to achieve this are delivered to this course. I had the privilege of learning from a renowned and remarkable faculty. In my view, it is a “must” for Singapore directors.”

Dr Wilson Chew
CEO, StrategiCom

“

With lecturers from academia and the industry, it was a truly balanced and practical programme. Additionally, with participants from MNCs, government, business entrepreneurs and professionals, the value of the networks and relationships alone far outweighs the cost of the programme.”

Mr Dennis Ng
Director, FortmanCline



BOARDS AND INNOVATION

SID Directors' Conference 2015

Wednesday, 16 September 2015
9.00 am to 5.00 pm
Grand Ballroom, Marina Bay Sands

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Second Minister for Trade and Industry &
Second Minister for Home Affairs

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Lee Poh Wah, *Lien Foundation*
Steve Leonard, *IDA*
Liak Teng Lit, *Alexandra Health System*
Dave Lim, *Innovation X Asia*
Nobu Okada, *Astroscale*
Peter Overy, *IDEO*
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IMD, Switzerland

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Fredrik Haren, *interesting.org*

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Vinnie Lauria, *Golden Gate Ventures*

GETTING INNOVATION ON BOARD

Ang Kong Hua, *Sembcorp Industries*
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