

LAUNCH OF *WOMEN ON BOARD: MAKING A REAL DIFFERENCE* AND THE ASEAN CORPORATE GOVERNANCE SCORECARD 2018

Date: **Tuesday, 3 April 2018**

Venue: **Marina Mandarin Ballroom**, Level 1, Marina Mandarin Hotel,
6 Raffles Boulevard, Marina Square, Singapore 039594

Time: **9.00 am to 11.00 am** (Registration starts at 8.15 am. Breakfast is provided.)

SID Member: S\$93.00 (exclusive of GST) S\$99.51 (inclusive of GST)

Non-SID Member: S\$125.00 (exclusive of GST) S\$133.75 (inclusive of GST)

SID Corporate Members may utilise their complimentary vouchers.

(All participants will receive a complimentary copy of *Women on Board: Making a Real Difference*)

Programme Outline

The Singapore Institute of Directors (SID) is pleased to invite you to the launch of a new book on board diversity and the ASEAN Corporate Governance Scorecard 2018.

SID, in collaboration with BoardAgender and with the support of Accenture, is pleased to produce the publication *Women on Board: Making a Real Difference*.

The book features 24 female directors and highlights their directorship journeys. Cutting across age, race, profession and background, the profiles of these exceptional women will inspire readers and debunk the notion of the corporate boardroom as dull and colourless. Politically engaged, socially resilient and acutely attuned to the changes around them, women in boardrooms are making their mark. As diversity is pushed to the forefront, this publication provides thought leadership on women directorships around 12 boardroom themes such as business models, digital economy and risk management.

SID is also pleased to partner with the Centre for Governance, Institutions and Organisations (CGIO) at the NUS Business School to present the report of the ASEAN Corporate Governance Scorecard 2018, and results for the top 100 listed companies in Singapore according to the Scorecard.

Good corporate governance involves a broad spectrum of policies and measures for the board of directors. A diverse panel of leading practitioners and experts in the field will discuss critical questions relating to excellence in corporate governance excellence for corporate leaders:

- How will the current enhancements in regulations and guidance, particularly the pending revisions to the Code of Corporate Governance, impact boards and their governance?
- How should corporate leadership put in place the best practices embedded in the various components of the ASEAN Corporate Governance Scorecard?
- How can companies leverage on the inherent merits of diversity in leadership, particularly gender diversity, to elevate boardroom decision making?
- How should leaders balance the need for market growth with the imperative of governance controls, especially in relation to business integrity?

Our guest of honor for the event is Ms. Grace Fu, Minister for Culture, Community and Youth.

Attendees can expect to gain insights from the distinguished set of speakers and panellists on results of the Scorecard and how companies can leverage on the Scorecard, along with board diversity, to maximise their performance.

Programme Highlights

8.15 am Registration, breakfast and networking

9.00 am **Welcome Remarks**

Mr Willie Cheng, Chairman, Singapore Institute of Directors

Guest of Honour Address

Ms. Grace Fu, Minister for Culture, Community and Youth

Launch of *Women on Board: Making a Real Difference*

9.30 am **Presentation: ASEAN Corporate Governance Scorecard Country Report for Singapore**

Dr Lawrence Loh, Director, CGIO, NUS Business School

Presentation of ASEAN CG Scorecard Awards

10.00 am **Panel Discussion: Leadership in Corporate Governance Excellence**

Moderator: Mr Philip Forrest

Council Member, SID

Panellists: Mr Simon Israel
Ms Lim Hwee Hua
Mr John Lim
Ms Wong Su-Yen

Chairman, Singapore Telecommunications Limited
Director, United Overseas Bank Ltd
Nominated CG Expert to the ASEAN Scorecard
Chairman, Nera Telecommunications Ltd

10.55 am **Closing Remark**

Mr Ng Yao Loong, Executive Director, MAS

11.00 am **End of Programme**

Collection of *Women on Board: Making a Real Difference*

Speakers Profile

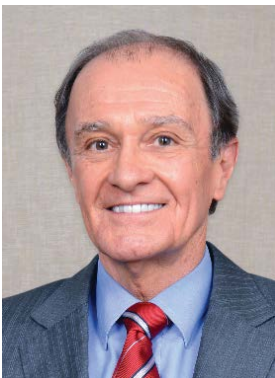


Dr Lawrence Loh is Director, Centre for Governance, Institutions and Organisations (CGIO) at the NUS Business School, National University of Singapore. He is also Deputy Head and Associate Professor of Strategy and Policy at the School.

At CGIO, Dr Loh currently leads the Singapore Governance and Transparency Index project in collaboration with CPA Australia, Singapore Institute of Directors and The Business Times. He also steers the ASEAN Corporate Governance Scorecard project conducted with the Singapore Institute of Directors. Dr Loh oversees the initiatives on business integrity and sustainability reporting with ASEAN CSR Network as well as on sustainability performance of banks with WWF.

Dr Loh received a PhD in Management from Massachusetts Institute of Technology. He was lead consultant on information and technology policy studies for various Singapore government agencies. Dr Loh also consulted for Fortune 500 companies and international organizations in management and strategy.

Dr Loh is a regular commentator on corporate governance and sustainability for Singapore media such as The Business Times, The Straits Times, TODAY and Channel NewsAsia and global media such as BBC, Bloomberg, CNN, South China Morning Post and The Washington Post.



Mr Philip Forrest has lived in ASEAN since 1982, and in Singapore since 1991. He is a non-executive director of six (mostly Australia-linked) companies in the region. He has also served on the Council of the Singapore Business Federation, the Boards of the Australian Chamber of Commerce (former president) and the British Chamber of Commerce, the Council of the Association of Banks in Singapore and the University of Queensland's BEL Ambassador Council in Singapore (chairman). He was previously Asia Head for ANZ Bank, with responsibility for the Bank's activities in 11 countries from Japan to Indonesia. He also spent 15 years with Citibank in five countries.



Mr Simon Israel was appointed Chairman of Singapore Telecommunications Limited (“SingTel”) on 29 July 2011. He has been a Director on the SingTel Board since 4 July 2003. Mr Israel is also Chairman of Singapore Post Limited and a Director of Fonterra Co-operative Group Limited and Stewardship Asia Centre CLG Limited. He is also a Member of the Governing Board of Lee Kuan Yew School of Public Policy and the Westpac Asia Advisory Board.

Mr Israel was an Executive Director and President of Temasek Holdings (Private) Limited before retiring in July 2011. Prior to that, he was Chairman, Asia Pacific of the Danone Group. Mr Israel also held various positions in Sara Lee Corporation before becoming President (Household and Personal Care), Asia Pacific.

Mr Israel is the former Chairman of Asia Pacific Breweries Limited, Asia Pacific Breweries Foundation and the Singapore Tourism Board. He is also a former Director of CapitaLand Limited, Stewardship Asia Centre Pte. Ltd, Fraser and Neave Limited and Neptune Orient Lines Limited.

Mr Israel was conferred Knight in the Legion of Honour by the French government in 2007, and awarded the Public Service Medal in Singapore’s 2011 National Day Awards.

He holds a Diploma in Business Studies from The University of the South Pacific.



Ms Lim Hwee Hua was first elected to Parliament in December 1996 and served till May 2011, last as Minister in the Prime Minister’s Office, Singapore, and concurrently as Second Minister for Finance and for Transport. Between 2002 and 2004, she was Deputy Speaker of Parliament and Chairman of the Public Accounts Committee.

Prior to joining the Singapore Cabinet, Ms Lim enjoyed a varied career in financial services. At Temasek Holdings (2000 – 2004), she served as Managing Director where she oversaw divestments, restructured companies and boards, established strategic relations with key foreign counterparts and sat on boards including PSA, Keppel and Mapletree.

Ms Lim graduated with a Master of Arts (Honours) in Mathematics/Engineering from the University of Cambridge in 1981. In 1989, she obtained a Master of Business Administration, major in Finance, from the Anderson School of Management, University of California at Los Angeles.

Ms Lim is currently engaged in private equity (Tembusu Partners, Kohlberg Kravis Roberts), banks (United Overseas Bank, Westpac Bank), maritime services (Bergesen Worldwide Group), sits on a few boards and is a Distinguished Visiting Fellow of National University of Singapore at both the Business School and the Lee Kuan Yew School of Public Policy. Between 2011 and 2014, she served on the Ernst & Young Global Advisory Council.



Mr John Lim is the Immediate Past Chairman and Honorary Fellow of the Singapore Institute of Directors and a core member of the OECD Asian CG Roundtable and former Chairman of its Asian CG Network for SOEs.

Mr Lim has extensive senior corporate and board experience in Asia, Australia and New Zealand. Among the senior executive positions he has held are CEO of Cold Storage Holdings, Executive Deputy Chairman of LMA International, a Singapore listed global medical device company and Group Managing Director of two other Singapore listed groups.

He is a Past Chairman of Building and Construction Authority, of Senoko Power, a former Deputy Chairman of Agri-foods and Veterinary Authority and NTUC FairPrice, and a former Vice Chairman of SIM and Temasek Polytechnic.

He was a member of the Corporate Governance Council which revised and recommended the Singapore CG Code 2012, of the Companies Act Review Committee which was responsible for the 2013 revision of the Singapore Companies Act, and of the Securities Industry Council.

Mr Lim is currently an advisor to a European PE Fund and the independent Chairman of two Singapore listed companies and an independent director of a third as well as chairman or independent director of 3 non-listed companies. He is also a Vice-President of the Global Compact Network Singapore (GCNS) and the nominated Corporate Governance expert for Singapore for the ASEAN Corporate Governance Scorecard.



Ms Wong Su-Yen is a Council Member of the Singapore Institute of Directors.

She is Chairman of the Board, Nera Telecommunications; and a member of the Board of Directors at MediaCorp, Yoma Strategic Holdings, NTUC First Campus, and the National Kidney Foundation.

Previously Ms Wong was Chairman, Singapore at Marsh & McLennan Companies and Managing Director, ASEAN at Mercer. She brings over twenty years' experience in business strategy, strategic human capital development, organisation transformation, operations redesign, and risk management. She has advised clients across Asia since 1995, and was previously based in the United States, Thailand, Korea, and Hong Kong.

Ms Wong is an active member of the Young Presidents' Organization and Women Corporate Directors. She was named to The Agenda Compensation 100: Top Board Candidates with Pay Setting Skills.



Mr Ng Yao Loong joined the Monetary Authority of Singapore (MAS) in August 2011 and is currently the Head of the Markets Policy & Infrastructure Department. He is responsible for formulating and implementing policies in relation to markets and infrastructures, as well as market and business conduct policies. His previous appointment in MAS was Head of the Financial Markets Strategy Department.

Prior to joining the MAS, Mr Ng spent seven years in investment banking with Morgan Stanley and Citigroup in London, Hong Kong and Singapore. His last position held was Executive Director in Morgan Stanley covering the Southeast Asia real estate sector. Before investment banking, Mr Ng was a member of the Singapore Administrative Service for six years and was involved in public policy formulation in the Ministry of Health, Ministry of Trade and Industry and Ministry of Home Affairs.

Mr Ng was awarded the Public Service Commission Overseas Merit Scholarship in 1991 and graduated from the University of Cambridge, UK, with a double first class honors in engineering in 1994. He obtained his MBA from Kellogg School of Management, Northwestern University in 2004.

REGISTRATION

Please register online at www.sid.org.sg by **27 March 2018**.

Should you require assistance, contact us at:

The Secretariat

Tel: 6422 1188

Fax: 6422 1199

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SID's courses and events are subject to terms and conditions as set out below. The Institute reserves the right to changes these terms and conditions without notice.

COURSE/EVENT REGISTRATION

A participant is successfully enrolled for the course/event once an invoice is generated.

NO CANCELLATION

There will be strictly no cancellation once the participant is successfully enrolled for the course/event.

NO-SHOW

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Replacement of a participant is subject to at least 5 working days prior notice in writing. In the case whereby a SID member participant is replaced by a non-member, a top-up fee will be levied.

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If SID cancels a course, a full refund will be made to the participants.

CPD HOURS

CPD hours/attendance letter is subject to the participant arriving no later than 30 minutes after the programme starts or leaving no more than 30 minutes before the programme ends, and submitting the module Assessment Form only at the end of the event.

CAR PARK COUPONS

Complimentary car park coupons, where available, will be given on a first-come-first-served basis.

PAYMENT POLICY AND OPTIONS

Course/Event fees are due upon registration, and payment should reach SID at least 7 working days before the course date. SID reserves the right to refuse admission if payment is not received in full before a course/event.

1. Online Payment

Log in to your account at www.sid.org.sg
Select invoice to pay at "My Open Invoices".

2. Cheque Payment

Payable to: Singapore Institute of Directors (please quote invoice number behind the cheque)
Mail to: 168 Robinson Road, #09-06, Capital Tower, Singapore 068912
Attention to: Finance Department

3. Telegraphic Transfer

Bank Name: DBS Bank Limited
Branch: Raffles Place Branch
Bank Code: 7171
Beneficiary Name: Singapore Institute of Directors Account Number: 048-016620-2
Swift Code: dbsssgsg
Reference: Please quote invoice number
(Note: All bank charges are to be borne by the applicant)